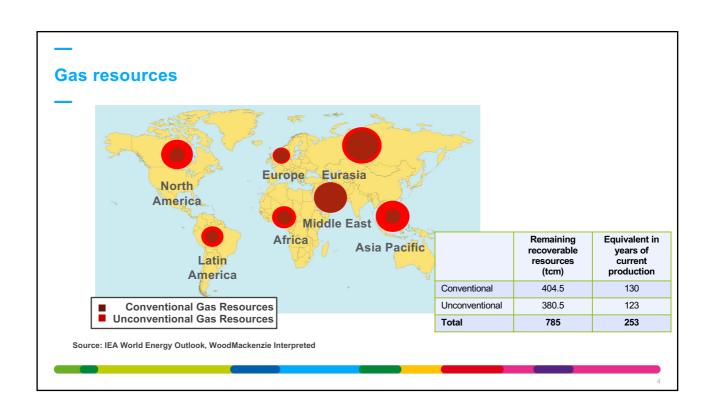
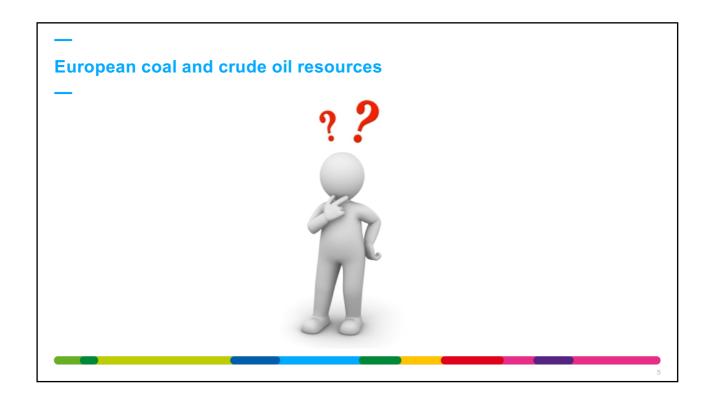
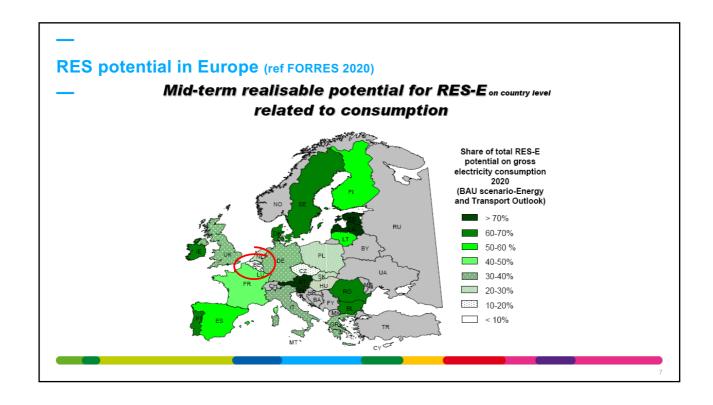


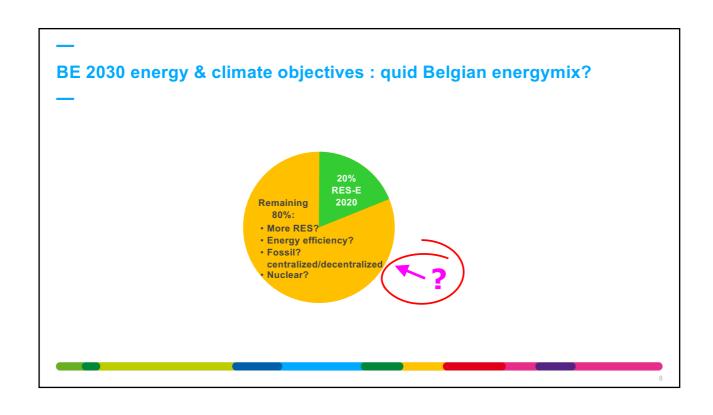
How did it start?

Europe didn't stand on the first row when fossil energy resources were distributed between continents.









Wat hebben we geleerd?

BE 2020 RES objectives: lessons learned



- Competitive advantage is a key success factor
 - > Research & Innovation is a must
- RES cost must be affordable



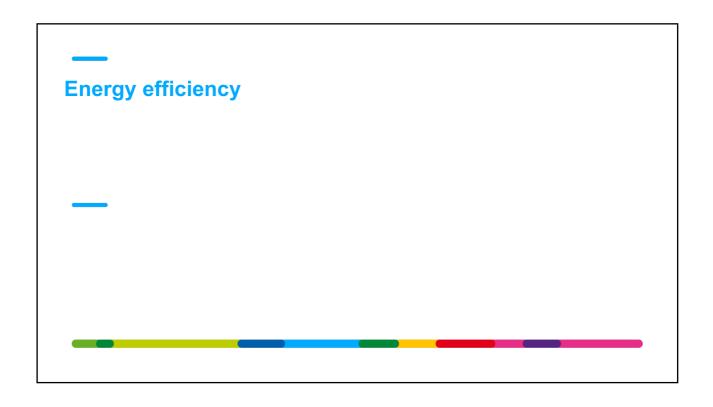
BE 2030 energy & climate objectives : quid Belgian energymix? >RES-E objectives are challenging > Legitimate questioning on solution for remaining 20% RES-E 80%, considering nuclear phase-out, abandon of coal due to Remaining 2020 environmental issues, high gas prices, low electricity prices 80%: • More RES? • Energy efficiency? There is no single unique solution but different solutions go hand in hand centralized/decentralized Nuclear? > Implement energy efficiency measures intensively? ➤ Continue RES development on cost effective basis? > Take advantage of conventional gas features (e.g. flexibility)? ➤ Give (clean) coal a chance? > Keep on line nuclear?

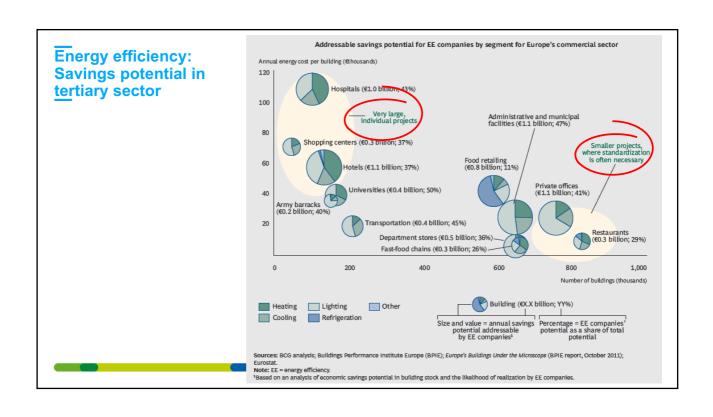
Clean energy package: key words from a business / policy perspective



- Energy efficiency
- Flexibility
 - Storage
 - Demand response
- Digital / data management
- Capacity remuneration

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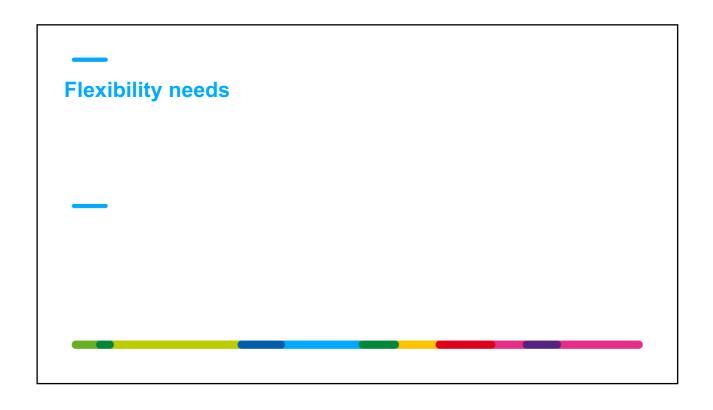


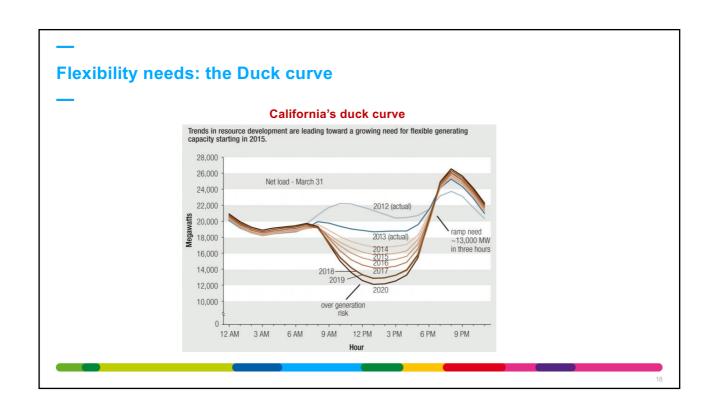


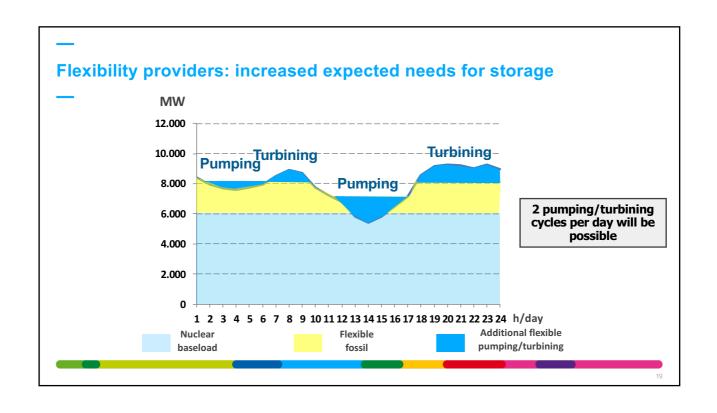
ENGIE Tower, showcase of the environmental know how of the group

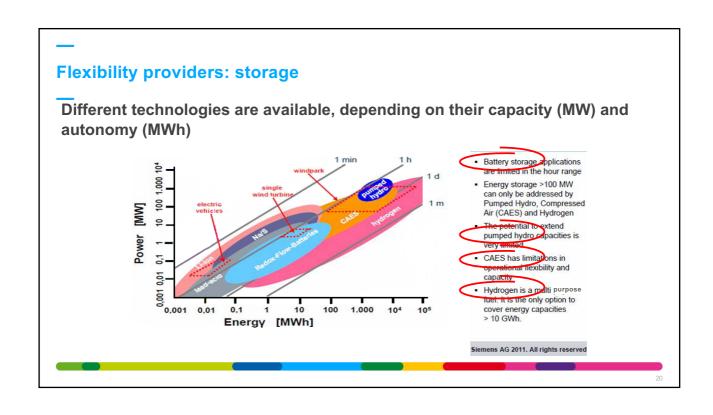
- Innovative concepts:
 - Optimized **geothermics**: geothermal heating and cooling (189 wells, each 82m deep): about 50% of the heating and cooling demands are met.
 - Harnessed energy: solar power (120 kWp), efficient lighting (presence detectors, dimmers), a smart lift system and centralized technical management
 - Ultra-modern climate control: triple glazing, flexible air treatment, high-output coolers, free-chilling techniques on cold water circuits and condensation boilers with low levels of Nox
 - Economic water management: recovery and management of rainwater, waste-water treatment, and low-consumption sanitary installations
 - Sustainable waste management
 - ➤ saving of ≈31% of primary energy consumption and 38% of CO2 emissions.
- · A mobility plan Let's Choose has been installed to promote public transport

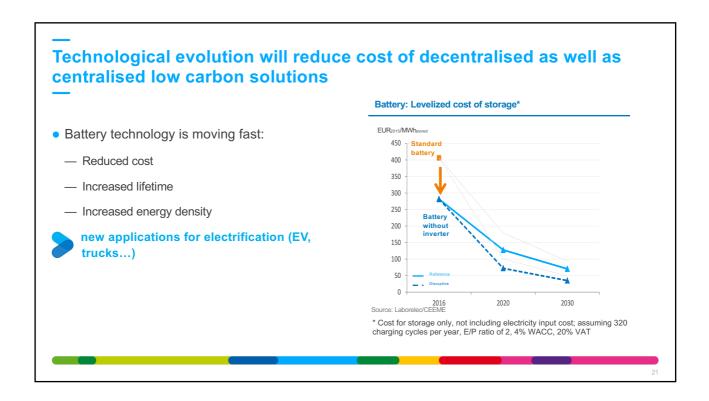
Energy savings: key success factors Scale Smart customer selection Financing skills Energy management solutions Qualified project engineers Standardized project delivery and "mass customization" Strong brand and track record Advanced applications Pillot projects Financing tools Innovative solutions

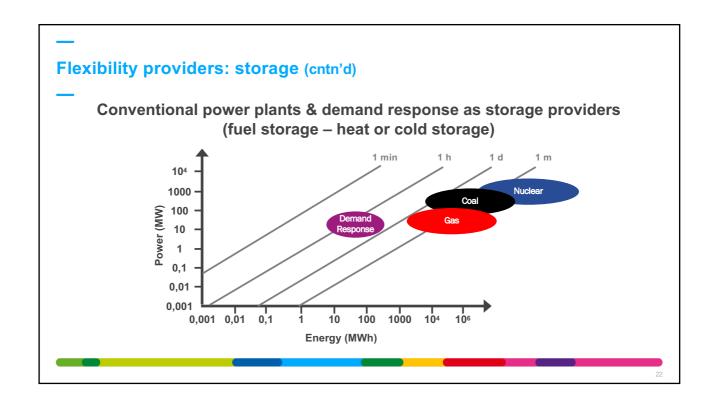


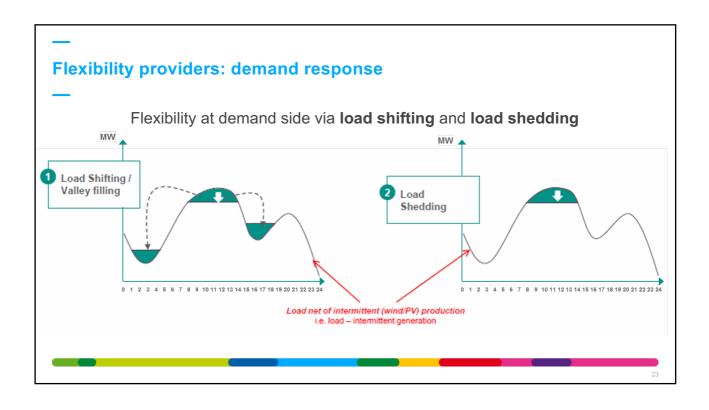


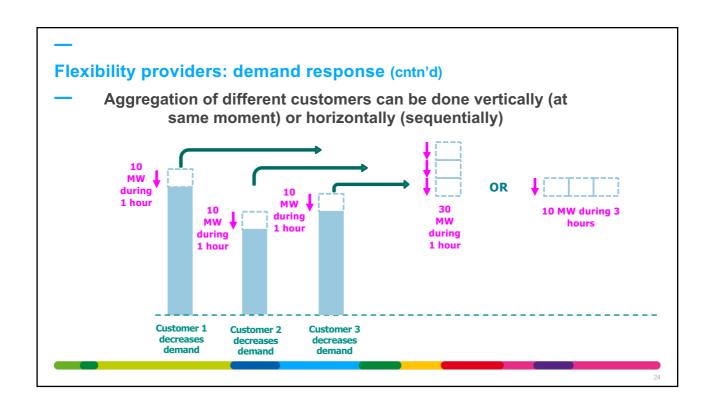


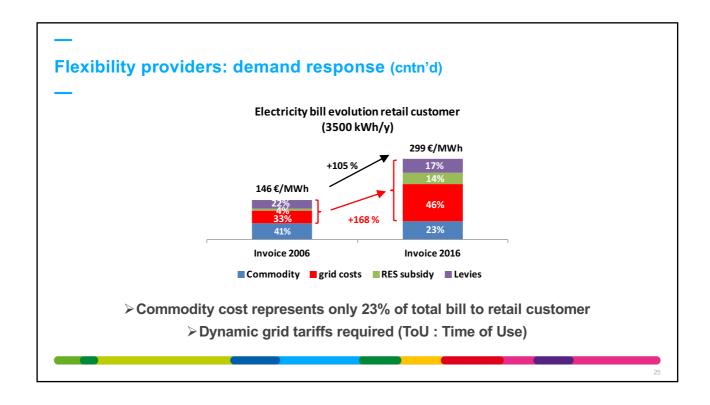


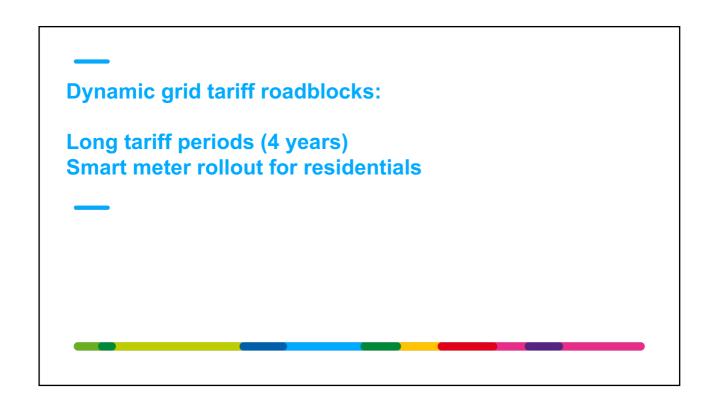






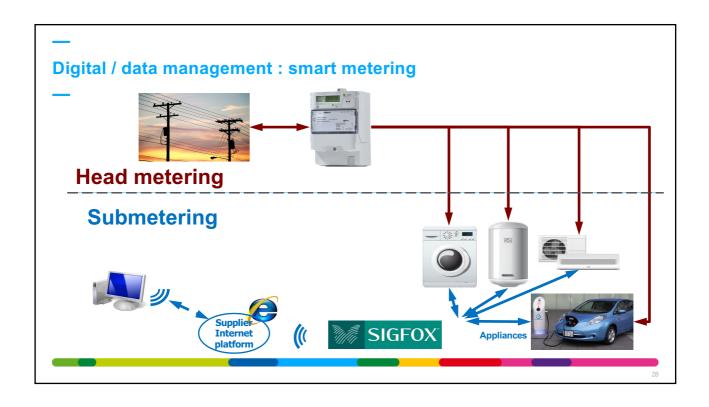






Digitilization / data management:

Key success factor : smart metering



smart metering:
Will smart head meters be taken in speed by smart submetering?

